

SılıconValley Bank

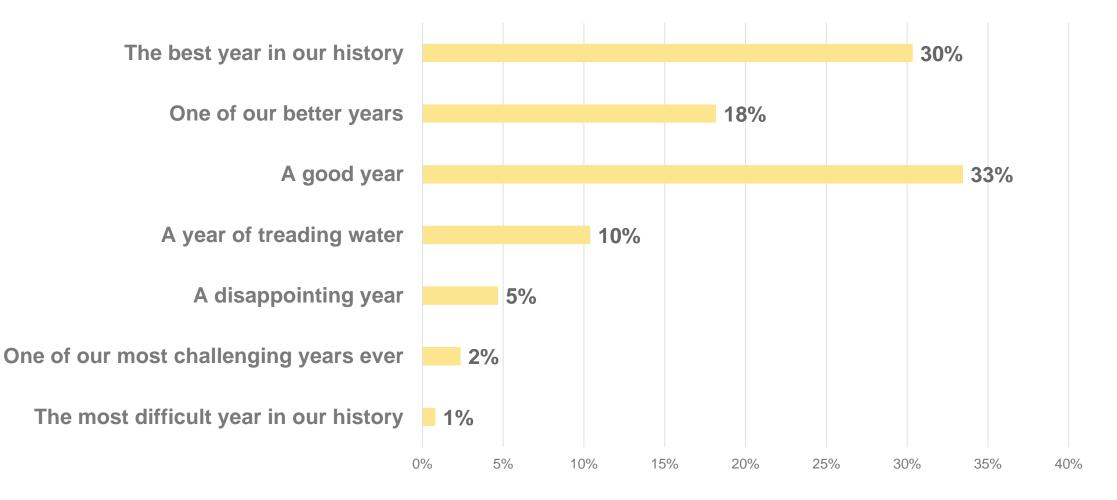


PORT STAND SYMPOSIUM

State of the Wine Industry 2017

Rob McMillan EVP & Founder, Silicon Valley Bank Wine Division

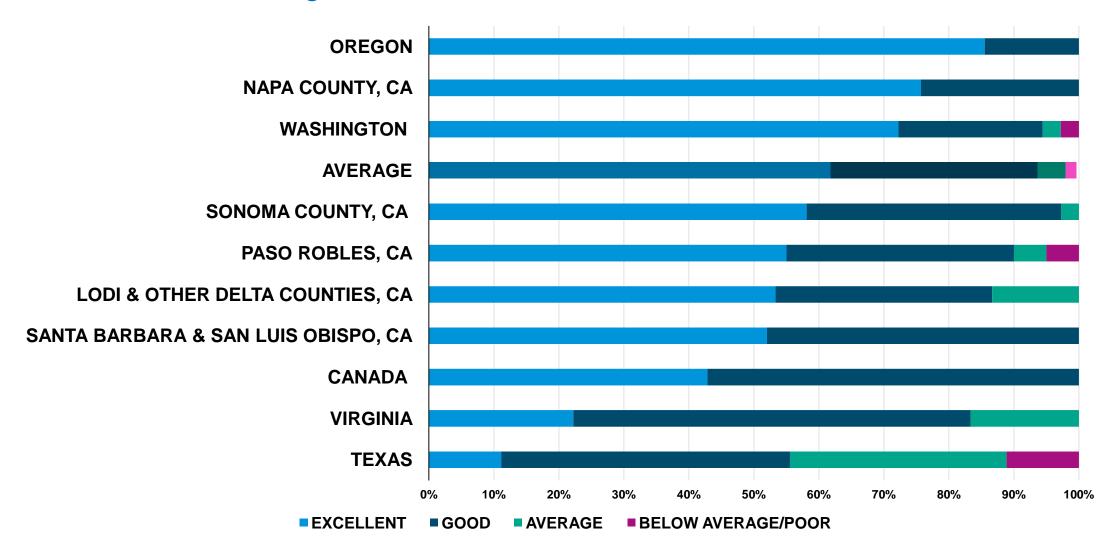
2016 Was a Very Good Year





Oregon Tops US for Best Vintage in 2016

Another Vintage of the Decade!

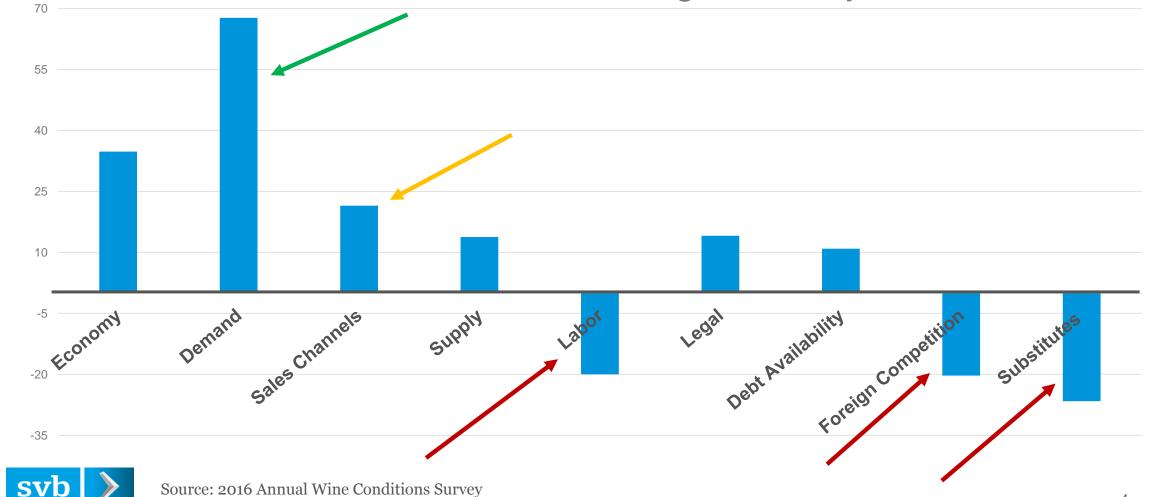




...But Life's not Perfect

Labor, Substitutes, Imports

Oregon Winery Sentiment

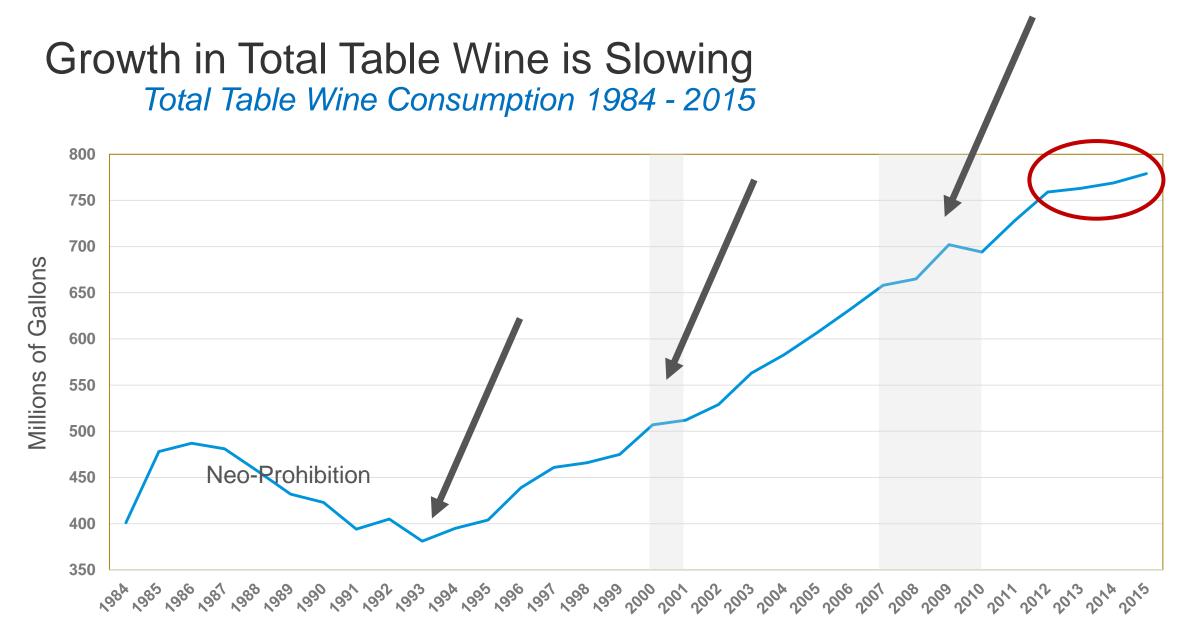


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What Does Rob Worry About?

- Boomers retiring with all the money and wealth
- Millennials gaining importance as consumers without means to buy Luxury
- European Imports Gaining in Importance with New Consumers
- Fighting Varietals Declining in Importance
- Continuing Consolidation of Distribution
- Growing price of Premium Vineyard Land
- Higher Cost of Premium Grapes
- Inability to Pass Labor & Grape Increases to Consumers
- Direct to Consumer Sales too Localized
- Labor Availability





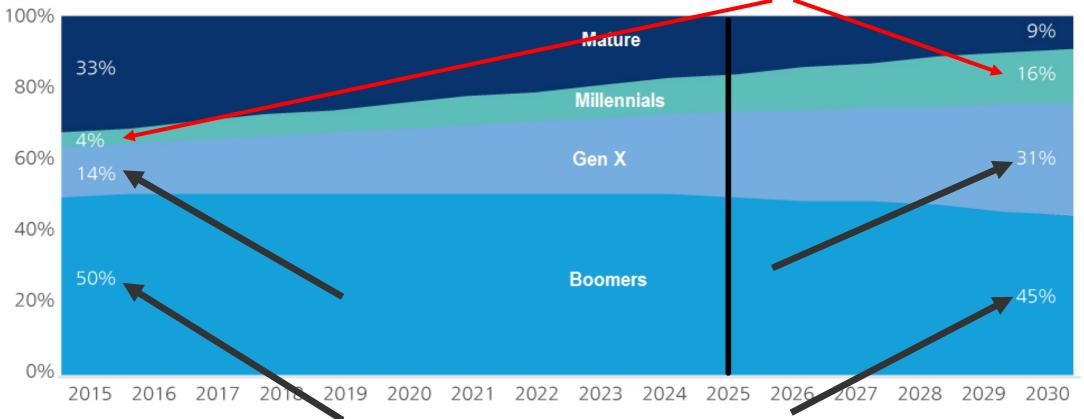


Source: Wine Institute, DOC, BW166/Gomberg, Fredrikson & Associates.

Boomers Retaining Wealth & Living Longer

Will they Keep Buying Premium Wine?

Kids Will Never Move Out!





Millennial Myths – Millennials Consume about 25% By Dollars



Millennials drank a lot of wine last year. About 160 million cases in fact. Newslook



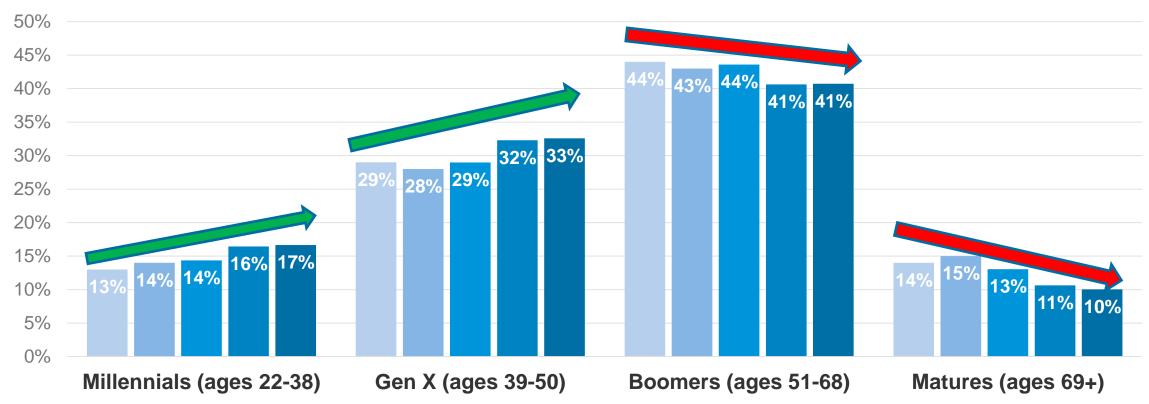
Palate Development of Boomers vs Millennials Familiar Patterns





Boomers Still Dominate Sales of Fine Wine

Gen X is the Real Growth Story



■ 2012 ■ 2013 ■ 2014 ■ 2015 ■ 2016

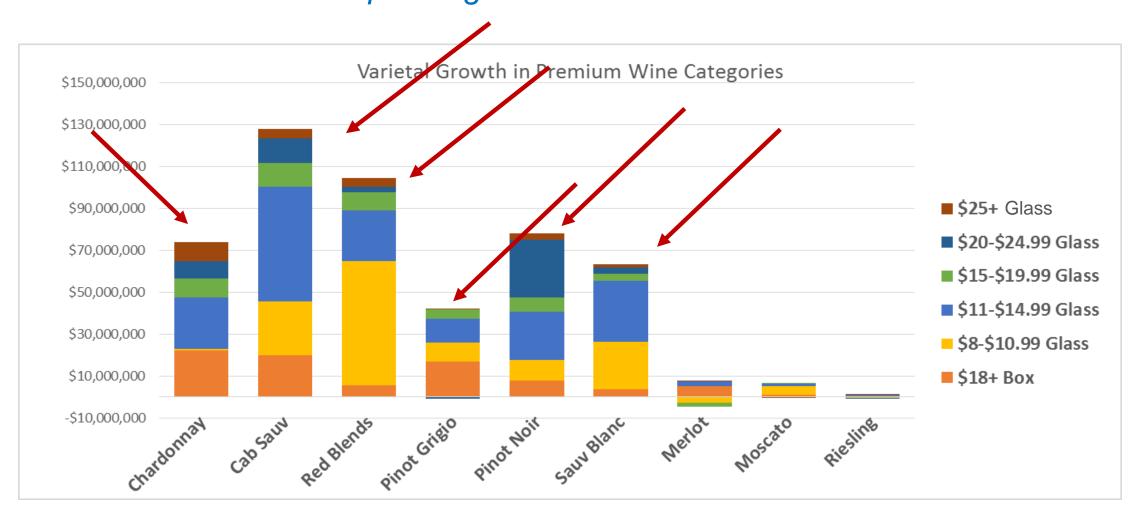


Lower Price Bottles Driving Increase in Foreign Sales French Rose, NZ Sauvignon Blanc, Italian Pinot Grigio are Hot

		Case % Chg vs		
52 WEEKS ENDING 12/03/16	\$ Vol	YA	Case Vol	YA
TOTAL DOMESTIC	10,108,592,956	5.0	121,976,984	2.5
TOTAL IMPORTS	3,721,730,397	2.7	41,192,612	(0.2)
TTL ARGENTINE TBL	405,085,118	(4.6)	4,730,432	(7.4)
TTL CHILEAN TBL	278,327,557	(5.1)	3,993,471	(5.1)
TTL AUSTRALIAN TBL	717,241,298	(4.0)	12,320,215	(3.6)
TTL SPANISH TBL	167,006,009	2.3	2,096,110	(0.7)
TTL ITALIAN TBL	1,233,830,943	5.4	11,183,170	3.9
TTL FRENCH TBL	346,583,441	14.3	2,287,547	11.4
TTL NEW ZEALAND TBL	390,850,949	14.9	2,865,606	12.9



Cabernet is Driving Varietal Growth Today Red Blends – Still Expanding



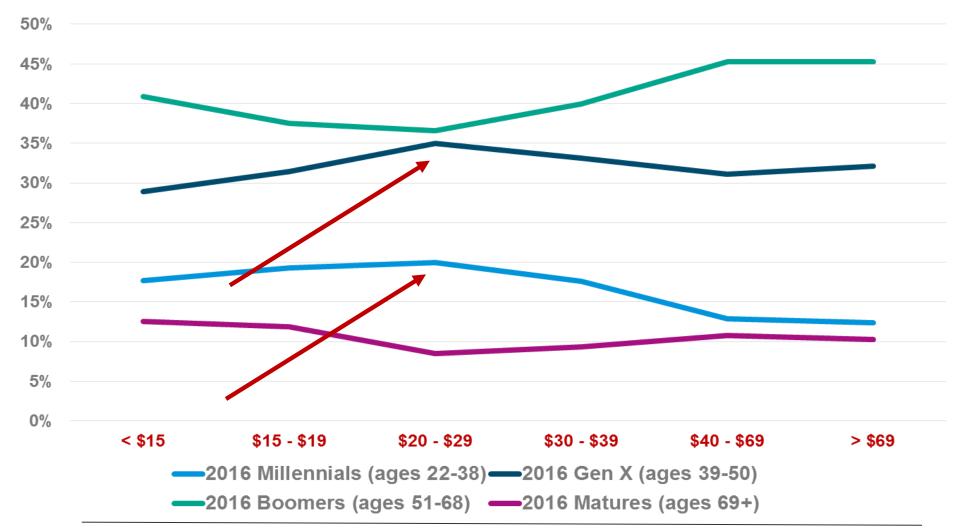


Heat Map Of Varietal / Price in Premium Segments What Are We Training Young Consumers To Drink?

		\$18+ Box	\$8-\$10.99 Glass	\$11-\$14.99 Glass	\$15-\$19.99 Glass	\$20-\$24.99 Glass	\$25+
Chardonna	iy	\$22,401,610	\$508,039	\$24,608,787	\$8,992,753	\$8,505,185	\$8,764,175
Cab Sauv		\$19,944,224	\$25,541,909	\$54,667,132	\$11,623,711	\$11,685,505	\$4,396,192
Red Blends	5	\$5,486,321	\$59,252,334	\$24,078,209	\$8,847,479	\$2,464,761	\$4,137,486
Pinot Grigi	o [\$17,060,165	\$9,036,963	\$11,134,526	\$4,521,303	(\$947,342)	\$16,615
Pinot Noir		\$7,855,515	\$10,003,069	\$22,846,341	\$6,886,543	\$27,505,776	\$3,009,378
Sauv Blanc		\$3,655,843	\$22,634,471	\$29,211,556	\$3,218,170	\$3,253,529	\$1,473,433
Merlot		\$5,156,120	(\$2,781,442)	\$2,245,834	(\$1,868,772)	\$240,761	\$159,502
Moscato		\$1,190,354	\$4,240,840	\$833,723	\$25,790	(\$22,081)	(\$3,899)
Riesling		(\$16,010)	(\$214,895)	\$1,158,426	\$105,715	(\$90,506)	\$40,583

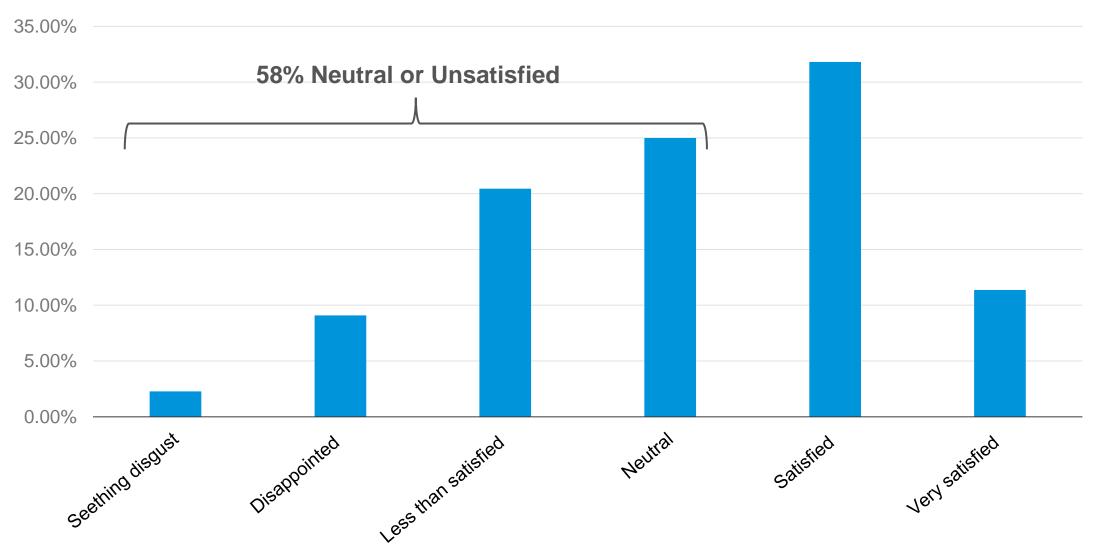


Cohort Demand – Boomers Rotating Off. Millennials Rotating in Gen X Soon to Pass Boomers in the \$20-\$29 Segment





Oregon's Satisfaction with Wholesalers





Why Have Wine Sales Gone Direct to Consumer? There's No Other Choice

2,600 Wineries

1995

2015 8,800 Wineries

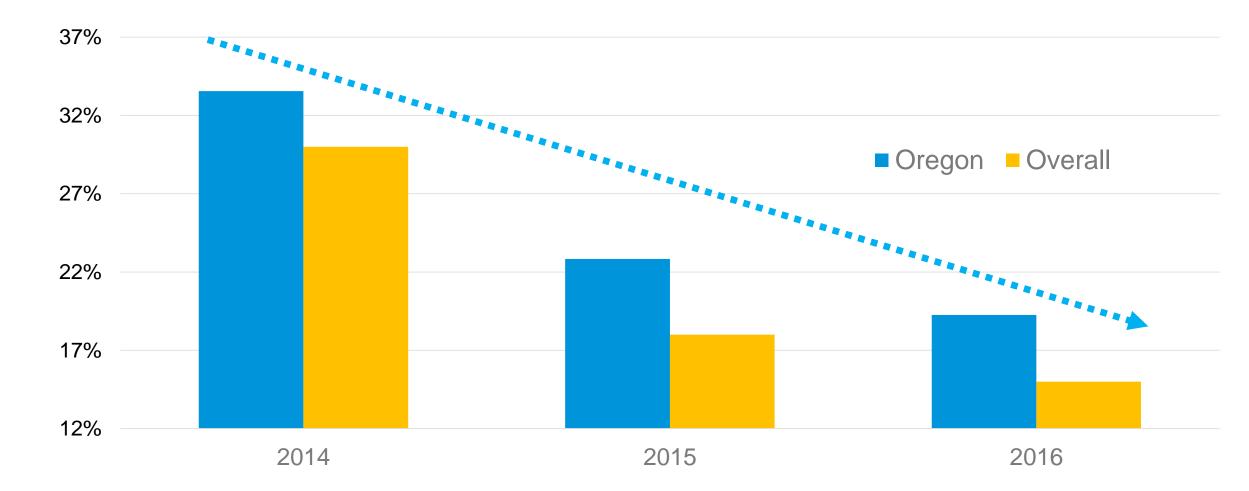


3,000 Distributors

700 Distributors



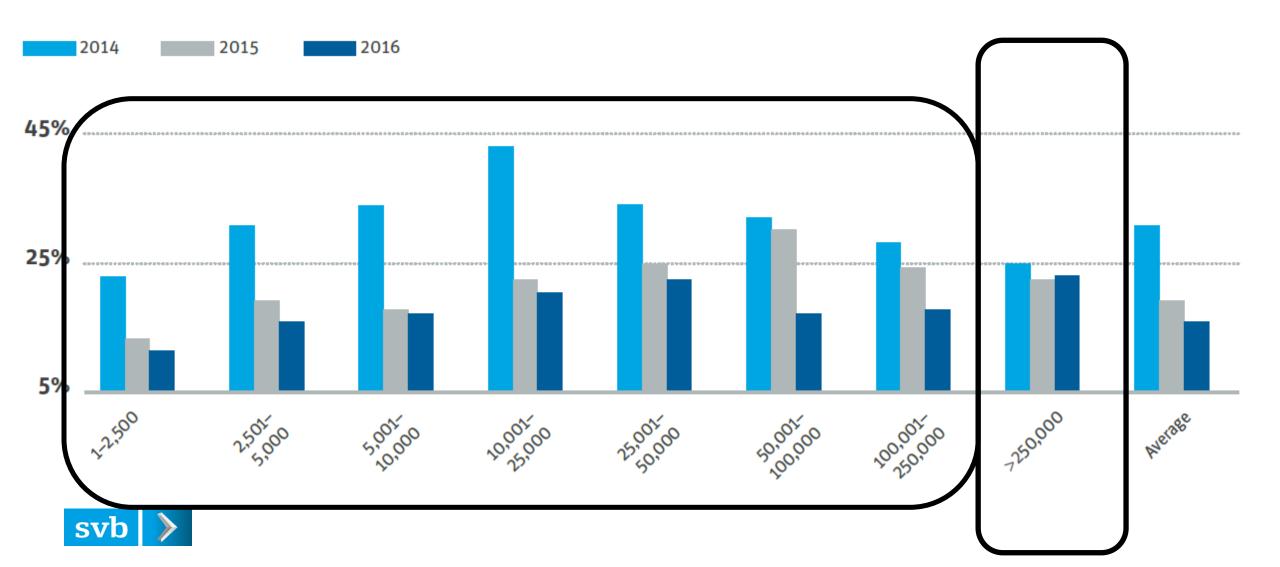
Wine Sales in Restaurants Are Dropping Consumer Behavior, Price, Substitutes All Playing a Role



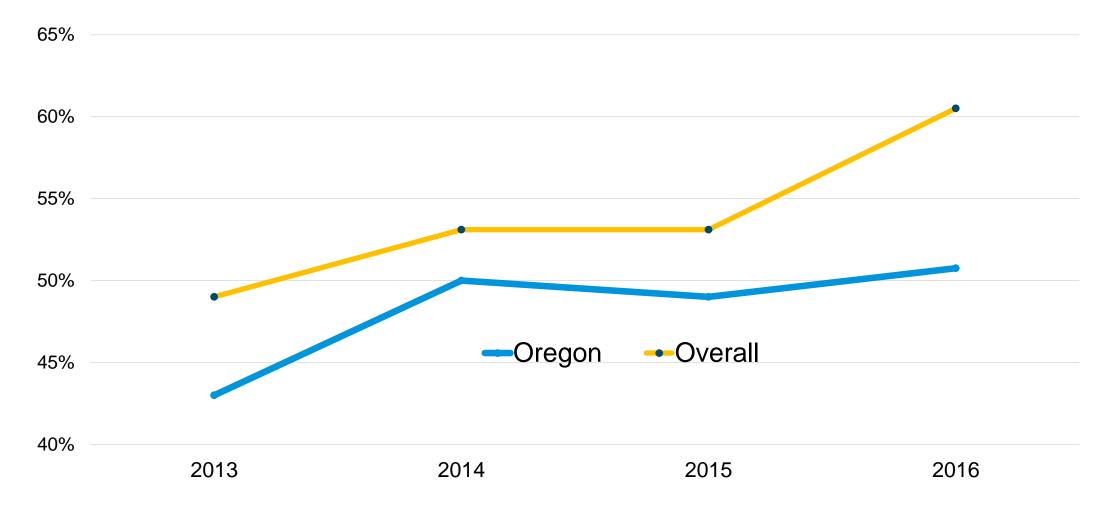


Small Producers Having A Difficult Time On-Premise

Wholesale Driving Placements for Larger Wineries



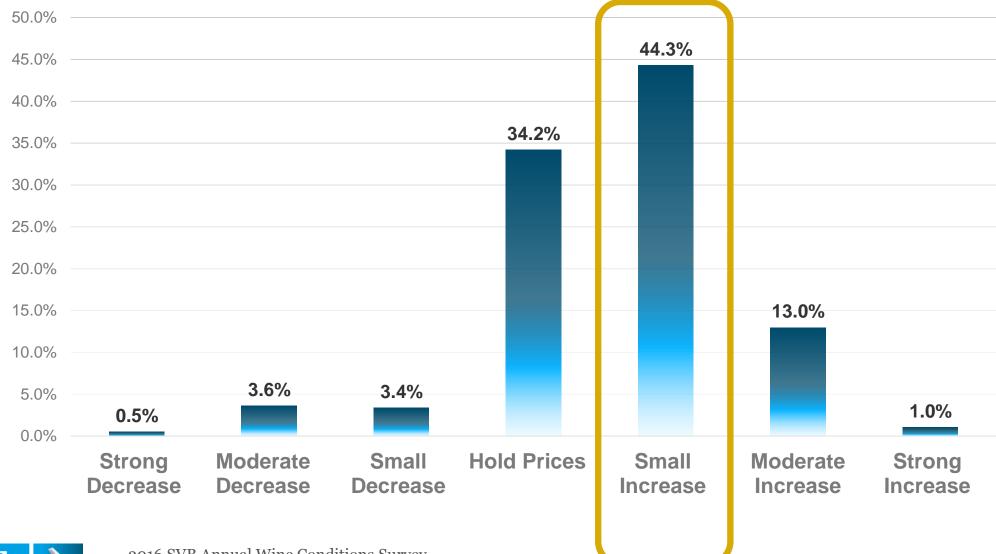
Growth in Direct to Consumer Sales Critical for Survival





Source: SVB 2016 Annual Wine Conditions Survey

Owners Believe Price Increases Are Possible in 2017





Observations

- Millennials Are Finally Impacting Low Priced Premium Wine Segments & Trending Up
 French Rose, Red Blends, NZ Sauvignon Blanc
- Oregon Pinot Noir Positioned Perfectly for the Employed Millennial Consumer
- Boomers Spending Less, but Still Dominate Club Sales Today
- Emerging Trend: Young Consumers Trusting in Brands
 - Fighting Varietals getting punch drunk
- Brand Oregon Continuing Growth
 - Larger Wineries Marketing Dollars & Distribution Strength Helps
- Labor is a Real Issue that Impacts Small Growers First
- Hard to Pass on Increasing Costs
- How will you get your wine to the consumer tomorrow?





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