2025 Oregon Wine Industry Labor Survey

Wine Labor - Tasting Room

Welcome to the 2025 Oregon Wine Industry Labor Survey which reports on wages and salaries for the year 2024, as carried out by Jeff D. Peterson, Ph.D., of Vinum Docet, LLC. All data gathered is anonymously, (no IP or E-Mail addresses are collected when you respond, and only Jeff D. Peterson has access to the data) and will be kept confidential, and will be used in aggregated and summary form only to provide general labor cost information about the Oregon wine industry. Summary data may also be presented at the Oregon Wine Symposium. With all of your information ready, it should take 15-20 minutes to complete the full survey.

Please note that the goal of this survey is to mirror the Wine Business Monthly Salary Survey. Even if you cannot answer a question, perhaps because you do not employ someone full-time, or you do not pay a salary, this information will be useful to you for the purposes of comparison and setting baselines. Thus, it is critical that we have a high participation rate! You will be asked in a subsequent question to consent to this survey, after which you will complete the survey, if you agree.

About this survey and the data we are gathering:

- 1. There are separate sections for tasting rooms, wineries and vineyards, which will allow you to skip sections that are not appropriate to you.
- 2. In some selected cases you will be asked about the gender of the person holding that position, in order to gather some information for the Oregon wine industry on gender equity.
- 3. You will be asked two types of questions about salary and hourly wages for workers for the year 2024. They take the following format:
- A) Base Salary, not including any other bonuses or forms of compensation

or

B) Hourly Wage, for full-time and part-time workers in certain sectors

You will be asked to report on salary or hourly wages for employees, consultants and/or contracted services for the 2024 year, for the following positions:

- 1. Tasting Room Manager
- 2. Full-time Tasting Room Sales
- 3. Part-time Tasting Room Sales
- 4. Wine Club Manager
- 5. Special Events Manager
- 6. Direct to Consumer Sales
- 7. Director/National Director of Sales
- 8. Northwest Regional Sales Director
- 9. Marketing Director

1. You are being asked to respond to a salary and wage survey by Jeff D. Peterson, Ph.D., of Vinum Docet, LLC. If for any reason you do not wish to continue the the survey, you may decline to respond to any questions, or choose to not finish the interview. Participation in this study is voluntary. You may refuse to participate, skip any question, or withdraw at any time without penalty. No information will be obtained that can connect you to your survey responses. Anonymity will be maintained by the means of not recording IP addresses of respondents, nor are any email addresses gathered. All data will be reported as means and averages. If you have questions about this research study please contact Jeff D. Peterson at jeff@vinumdocet.com. INFORMED CONSENT STATEMENT. I hereby give voluntary consent to participate in this study. Signing this consent document does not waive my rights nor does it release the investigators, institution or sponsors from their responsibilities. By clicking "Yes" below, I consent to this survey. Yes No 2025 Oregon Wine Industry Labor Survey Tasting Room 2. Does your winery or vineyard operate at least one tasting room? Yes	11. Human Resources Director 12. President or General Manager 13. Viticulturist/Vineyard Manager 14. Site Foreman 15. Labor Crew Supervisor 16. Skilled Tractor Operator 17. Unskilled Tractor Operator 18. Executive Winemaker 19. Assistant Winemaker 20. Cellar Master 21. Paid Intern
will be maintained by the means of not recording IP addresses of respondents, nor are any email addresses gathered. All data will be reported as means and averages. If you have questions about this research study please contact Jeff D. Peterson at jeff@vinumdocet.com. INFORMED CONSENT STATEMENT. I hereby give voluntary consent to participate in this study. Signing this consent document does not waive my rights nor does it release the investigators, institution or sponsors from their responsibilities. By clicking "Yes" below, I consent to this survey. Yes No 2025 Oregon Wine Industry Labor Survey Tasting Room 2. Does your winery or vineyard operate at least one tasting room?	Vinum Docet, LLC. If for any reason you do not wish to continue the the survey, you may decline to respond to any questions, or choose to not finish the interview. Participation in this study is voluntary. You may refuse to participate, skip any question, or withdraw at any time
jeff@vinumdocet.com. INFORMED CONSENT STATEMENT. I hereby give voluntary consent to participate in this study. Signing this consent document does not waive my rights nor does it release the investigators, institution or sponsors from their responsibilities. By clicking "Yes" below, I consent to this survey. Yes No 2025 Oregon Wine Industry Labor Survey Tasting Room 2. Does your winery or vineyard operate at least one tasting room?	will be maintained by the means of not recording IP addresses of respondents, nor are any e-
study. Signing this consent document does not waive my rights nor does it release the investigators, institution or sponsors from their responsibilities. By clicking "Yes" below, I consent to this survey. Yes No No 2025 Oregon Wine Industry Labor Survey Tasting Room 2. Does your winery or vineyard operate at least one tasting room?	
Yes No 2025 Oregon Wine Industry Labor Survey Tasting Room 2. Does your winery or vineyard operate at least one tasting room?	study. Signing this consent document does not waive my rights nor does it release the
2025 Oregon Wine Industry Labor Survey Tasting Room 2. Does your winery or vineyard operate at least one tasting room?	By clicking "Yes" below, I consent to this survey.
2025 Oregon Wine Industry Labor Survey Tasting Room 2. Does your winery or vineyard operate at least one tasting room?	Yes
Tasting Room 2. Does your winery or vineyard operate at least one tasting room?	○ No
2. Does your winery or vineyard operate at least one tasting room?	2025 Oregon Wine Industry Labor Survey
	Tasting Room
○ No	Yes

10. Controller/Director of Finance

TRM	
3. Do you employ a full-time Tasting Room Ma Yes No	anager?
2025 Oregon Wine Industry Labor Survey	
Tasting Room 1	
* 4. What is the base salary, in thousands, you peten thousand dollars written as 10000, twenty the commas or decimal points) 5. What is the gender of your Full-time Tasting Woman Man Non-binary Other (please specify)	housand written as 20000. Please do not use
2025 Oregon Wine Industry Labor Survey	
FTR	
6. Do you employ Full-time Tasting Room Sale Yes No	es Employees?

2025 Oregon Wine Industry Labor Survey

Tasting Room 2

Employees in 2024? (e.g. ten thousand dollars written as 10000, twenty thousand written as 20000. Please do not use commas or decimal points).
2025 Oregon Wine Industry Labor Survey
PTR
8. Do you employ Part-time Tasting Room Sales Employees? Yes No
2025 Oregon Wine Industry Labor Survey
Tasting Room 3
* 9. What is the hourly wage paid to Part-time Tasting Room Sales Employees in 2024?
2025 Oregon Wine Industry Labor Survey
10. Does winery/vineyard sell wine via direct or distributed channels? Yes No
2025 Oregon Wine Industry Labor Survey
WCM
11. Do you employ a full-time Wine Club Manager? Yes No

* 7. What is the starting base salary, in thousands, you pay your Full-time Tasting Room

	aid your Wine Club Manager in 2024? (e.g. ten thousand ousand written as 20000. Please do not use commas or
decimal points)	
13. What is the gender of your W	/ine Club Manager?
Woman	Agender
Man	Oon't Know
O Non-binary	
Other (please specify)	
2025 Oregon Wine Industry Lak	oor Survey
FSEM	
14. Do you employ a full-time Ful	ll Time Special Events Manager?
Yes	
○ No	
2025 Oregon Wine Industry Lak	por Survey
Sales and Events 2	
-	aid your Special Events Manager in 2024, in thousands? is 10000, twenty thousand written as 20000. Please do not

2025 Oregon Wine Industry Labor Survey

Sales and Events 1

16. What is the gender of your Special Events Manager?	
─ Woman — Agender	
○ Man ○ Don't Know	
On-binary	
Other (please specify)	
2025 Oregon Wine Industry Labor Survey	
DTCM	
17. Do you employ a full-time a Direct to Consumer Sales Manager?	
Yes	
○ No	
2025 Oregon Wine Industry Labor Survey	
* 18. What is the base salary you paid your Direct to Consumer Sales Manager in 2024? (e ten thousand dollars written as 10000, twenty thousand written as 20000. Please do not us	_
commas or decimal points)	
19. What is the gender of your Direct to Consumer Sales Manager?	
○ Woman ○ Agender	
Man Don't Know	
On-binary	
Other (please specify)	
2025 Oregon Wine Industry Labor Survey	

Yes
O No
2025 Oregon Wine Industry Labor Survey
NDSS
* 21. What is the base salary you paid your Director/National Director of Sales in 2024, in thousands? (e.g. ten thousand dollars written as 10000, twenty thousand written as 20000. Please do not use commas or decimal points)
22. What is the gender of your Director/National Director of Sales?
○ Woman ○ Agender
Man Don't Know
○ Non-binary
Other (please specify)
C care (proces special)
2025 Oregon Wine Industry Labor Survey
2025 Oregon Wine Industry Labor Survey RSD
RSD
RSD 23. Do you employ a full-time Northwest Regional Sales Director?
RSD 23. Do you employ a full-time Northwest Regional Sales Director? Yes
RSD 23. Do you employ a full-time Northwest Regional Sales Director?
RSD 23. Do you employ a full-time Northwest Regional Sales Director? Yes
RSD 23. Do you employ a full-time Northwest Regional Sales Director? Yes No
RSD 23. Do you employ a full-time Northwest Regional Sales Director? Yes No No 2025 Oregon Wine Industry Labor Survey
RSD 23. Do you employ a full-time Northwest Regional Sales Director? Yes No No 2025 Oregon Wine Industry Labor Survey Sales 3
RSD 23. Do you employ a full-time Northwest Regional Sales Director? Yes No No 2025 Oregon Wine Industry Labor Survey

25. What is the gender of your Northwest	Regional Director of Sales?
Woman	Agender
Man	On't Know
O Non-binary	
Other (please specify)	
2025 Oregon Wine Industry Labor Surv	rey
DM	
26. Do you employ a full-time Director of	Marketing?
Yes	-
○ No	
2025 Oregon Wine Industry Labor Surv	rey
Executive and Marketing 1	
Executive and Marketing 1	
* 27. What is the base salary you paid your I	Director of Marketing in 2024? (e.g. ten thousand
* 27. What is the base salary you paid your I dollars written as 10000, twenty thousand w	Director of Marketing in 2024? (e.g. ten thousand written as 20000. Please do not use commas or
* 27. What is the base salary you paid your I	
* 27. What is the base salary you paid your I dollars written as 10000, twenty thousand w	
* 27. What is the base salary you paid your I dollars written as 10000, twenty thousand w	ritten as 20000. Please do not use commas or
* 27. What is the base salary you paid your I dollars written as 10000, twenty thousand w decimal points)	ritten as 20000. Please do not use commas or
* 27. What is the base salary you paid your I dollars written as 10000, twenty thousand w decimal points) 28. What is the gender of your Director of	ritten as 20000. Please do not use commas or f Marketing?
* 27. What is the base salary you paid your I dollars written as 10000, twenty thousand w decimal points) 28. What is the gender of your Director of Woman	ritten as 20000. Please do not use commas or f Marketing? Agender
* 27. What is the base salary you paid your I dollars written as 10000, twenty thousand w decimal points) 28. What is the gender of your Director of Woman Man	ritten as 20000. Please do not use commas or f Marketing? Agender
* 27. What is the base salary you paid your I dollars written as 10000, twenty thousand w decimal points) 28. What is the gender of your Director of Woman Man Non-binary	ritten as 20000. Please do not use commas or f Marketing? Agender
* 27. What is the base salary you paid your I dollars written as 10000, twenty thousand w decimal points) 28. What is the gender of your Director of Woman Man Non-binary	ritten as 20000. Please do not use commas or f Marketing? Agender
* 27. What is the base salary you paid your I dollars written as 10000, twenty thousand w decimal points) 28. What is the gender of your Director of Woman Man Non-binary	f Marketing? Agender Don't Know

2	9. Do you employ a full-time Controller/Director of Finance?
	Yes
	○ No
202	25 Oregon Wine Industry Labor Survey
Exe	ecutive and Marketing 2
com	D. What is the base salary you paid your Controller/Director of Finance in 2024?(e.g. ten usand dollars written as 10000, twenty thousand written as 20000. Please do not use mas or decimal points) 31. What is the gender of your Controller/Director of Finance? Woman Agender Man Don't Know Other (please specify)
202	25 Oregon Wine Industry Labor Survey
DH	R
3	32. Do you employ a full-time Director of Human Resources? Yes No
202	25 Oregon Wine Industry Labor Survey
Exe	ecutive and Marketing 3
thou	3. What is the base salary you paid your Director of Human Resources in 2024, in usands? (e.g. ten thousand dollars written as 10000, twenty thousand written as 20000. ase do not use commas or decimal points)

34. What is the gender of your Director of	Human Resources?
Woman	Agender
Man	On't Know
O Non-binary	
Other (please specify)	
2025 Oregon Wine Industry Labor Surv	ey
GM	
35. Do you have a General Manager or Pro	esident?
Yes	
○ No	
2025 Oregon Wine Industry Labor Surv	ey
GMPS	
GMPS	
GMPS * 36. What is the base salary you paid your G	General Manager or President in 2024, in
* 36. What is the base salary you paid your C thousands? (e.g. ten thousand dollars written	n as 10000, twenty thousand written as 20000.
* 36. What is the base salary you paid your G	n as 10000, twenty thousand written as 20000.
* 36. What is the base salary you paid your C thousands? (e.g. ten thousand dollars written	n as 10000, twenty thousand written as 20000.
* 36. What is the base salary you paid your C thousands? (e.g. ten thousand dollars written	n as 10000, twenty thousand written as 20000.
* 36. What is the base salary you paid your G thousands? (e.g. ten thousand dollars written Please do not use commas or decimal points)	n as 10000, twenty thousand written as 20000.
* 36. What is the base salary you paid your G thousands? (e.g. ten thousand dollars written Please do not use commas or decimal points) 37. What is the gender of your General Management of the second seco	an as 10000, twenty thousand written as 20000.
* 36. What is the base salary you paid your G thousands? (e.g. ten thousand dollars written Please do not use commas or decimal points) 37. What is the gender of your General Management of Your General Managem	anager or President? Agender
* 36. What is the base salary you paid your G thousands? (e.g. ten thousand dollars written Please do not use commas or decimal points) 37. What is the gender of your General Man	anager or President? Agender
* 36. What is the base salary you paid your G thousands? (e.g. ten thousand dollars written Please do not use commas or decimal points) 37. What is the gender of your General Man Woman Non-binary	anager or President? Agender
* 36. What is the base salary you paid your G thousands? (e.g. ten thousand dollars written Please do not use commas or decimal points) 37. What is the gender of your General Man Woman Non-binary	anager or President? Agender
* 36. What is the base salary you paid your G thousands? (e.g. ten thousand dollars written Please do not use commas or decimal points) 37. What is the gender of your General Man Woman Non-binary	anager or President? Agender Don't Know

38. Do you own and operate a vineya	ard in Oregon?
Yes	
○ No	
025 Oregon Wine Industry Labor	Survey
ineyards and Viticulture 2	
39. In what AVA (Nested AVA preferronly one)	red) are your primary vineyards located? (Please choose
Willamette Valley	Osouthern Oregon
Yamhill-Carlton	Umpqua Valley
Chehalem Mountains	Pad Hill Danalas Country
	Red Hill Douglas County
Tualitin Hills	Elkton Oregon
Tualitin Hills	Elkton Oregon
Tualitin Hills Laurelwood District	Elkton Oregon Rogue Valley
Tualitin Hills Laurelwood District Ribbon Ridge	Elkton Oregon Rogue Valley Applegate Valley
Tualitin Hills Laurelwood District Ribbon Ridge Dundee Hills	Elkton Oregon Rogue Valley Applegate Valley Columbia Gorge
Tualitin Hills Laurelwood District Ribbon Ridge Dundee Hills McMinnville	Elkton Oregon Rogue Valley Applegate Valley Columbia Gorge Columbia Valley
Tualitin Hills Laurelwood District Ribbon Ridge Dundee Hills McMinnville Eola-Amity HIlls	Elkton Oregon Rogue Valley Applegate Valley Columbia Gorge Columbia Valley Walla Walla Valley

Baker County	_ Lake County
Benton County	Lane County
Clackamas County	Cincoln County
Clatsop County	Linn County
Coumbia County	Malheur County
Coos County	Marion County
Crook County	Morrow County
Curry County	Multnomah County
Oeschutes County	O Polk County
Ouglas County	Sherman County
Gilliam County	Tillamook County
Grant County	Umatilla County
Harney County	Union County
O Hood River County	Wallowa County
Jackson County	○ Wasco County
_ Jefferson County	Washington County
O Josephine County	○ Wheeler County
Klamath County	Yamhill County
41. What is the total acreage you have under vine	?
2025 Oregon Wine Industry Labor Survey	
VM	
42. Do you employ a Viticulturist/Vineyard Mar Yes No	nager?
2025 Oregon Wine Industry Labor Survey	
VVMS	

40. In what county are your primary vineyards located? (Please choose only one)

thousands? (e.g. ten thousand dollar Please do not use commas or decima	al points)
44. What is the gender of your Vit	ticulturist/Vinevard Manager?
Woman	Agender
Man	Opon't Know
Non-binary	
Other (please specify)	
2025 Oregon Wine Industry Lab	or Survey
SF	
	full-time Site Foreman for your vineyard(s)?
Yes	
O No	
2005 0 10" 1 1 1 1	0
2025 Oregon Wine Industry Lab	or Survey
Vineyards and Viticulture 5	
** 40 777	
* 46. What is the base salary paid yo	
thousand dollars written as 10000, t	our Site Foreman in 2024, in thousands? (e.g. ten exwenty thousand written as 20000. Please do not use
thousand dollars written as 10000, t commas or decimal points)	our Site Foreman in 2024, in thousands? (e.g. ten twenty thousand written as 20000. Please do not use
	wenty thousand written as 20000. Please do not use
commas or decimal points)	te Foreman? Agender
47. What is the gender of your Sit Woman Man	te Foreman?
commas or decimal points) 47. What is the gender of your Sit Woman	te Foreman? Agender
47. What is the gender of your Sit Woman Man	te Foreman? Agender

st 43. What is the base salary you paid your Viticulturist/Vineyard Manager in 2024, in

48. Do you employ or contract a Labor Crew Supervisor? Yes No
2025 Oregon Wine Industry Labor Survey
Vineyards and Viticulture 6
* 49. What is the base salary you paid the Labor Crew Supervisor in 2024? (e.g. ten thousand dollars written as 10000, twenty thousand written as 20000. Please do not use commas or decimal points)
50. What is the gender of your Labor Crew Supervisor?
○ Man ○ Don't Know
O Non-binary
Other (please specify)
2025 Oregon Wine Industry Labor Survey
STO
51. Do you employ or contract a Skilled Tractor Operator? Yes No
2025 Oregon Wine Industry Labor Survey
Vineyards and Viticulture 7

* 52. What was the hourly wage paid to the Skilled Tractor Operator in 2024?
53. What is the gender of your Skilled Tractor Operator?
○ Woman ○ Agender
○ Man ○ Don't Know
O Non-binary
Other (please specify)
2025 Oregon Wine Industry Labor Survey
UTO
54. Do you employ or contract an Unskilled Tractor Operator(s)?
Yes
○ No
2025 Oregon Wine Industry Labor Survey
Vineyards and Viticulture 8
* 55. What is the hourly wage paid to Unskilled Tractor Operators in 2024?
2025 Oregon Wine Industry Labor Survey
Winery Labor 1
56. Do you operate a winery in Oregon?
Yes
○ No

Winery Labor 2

our primary winery located? (Please choose only
Southern Oregon
Umpqua Valley
Red Hill Douglas County
Elkton Oregon
Rogue Valley
Applegate Valley
Columbia Gorge
Columbia Valley
○ Walla Walla Valley
The Rocks District of Milton-Freewater
Snake River Valley
g facility located? (Please choose only one)
Lake County
Lane County
Cincoln County
Linn County
Malheur County
Marion County
Morrow County
Multnomah County
O Polk County
Sherman County
Tillamook County
Umatilla County
Union County
Wallowa County
○ Wasco County
Washington County
○ Wheeler County
Yamhill County

59. What is the total number of cases of wine made by your company, including all labels?		
Fewer than 1,000 cases	10,001 - 20,000 cases	
1,001 - 2500 cases	20,001 - 30,000 cases	
2501 - 5,000 cases	30,001 - 40,000 cases	
5,001 - 7,500 cases	40,001 - 50,000 cases	
7,501 - 10,000 cases	50,001 or more cases	
2025 Oregon Wine Industry Labor Survey		
EW		
60. Do you employ an Executive Winemaker?		
Yes		
○ No		
2025 Oregon Wine Industry Labor Survey		
EWS		
EWS		
	ocutiva Winemaker in 2024, in thousands	
* 61. What is the base salary you paid for an Exc (e.g. ten thousand dollars written as 10000, twe		
* 61. What is the base salary you paid for an Ex		
* 61. What is the base salary you paid for an Ex(e.g. ten thousand dollars written as 10000, twe		
* 61. What is the base salary you paid for an Except. (e.g. ten thousand dollars written as 10000, two use commas or decimal points)	enty thousand written as 20000. Please do not	
* 61. What is the base salary you paid for an Exc (e.g. ten thousand dollars written as 10000, two use commas or decimal points) 62. What is the gender of your Executive Win	enty thousand written as 20000. Please do not demaker?	
* 61. What is the base salary you paid for an Exc (e.g. ten thousand dollars written as 10000, two use commas or decimal points) 62. What is the gender of your Executive Win	enty thousand written as 20000. Please do not nemaker? Agender	
* 61. What is the base salary you paid for an Exception (e.g. ten thousand dollars written as 10000, two use commas or decimal points) 62. What is the gender of your Executive Windows Woman Man	enty thousand written as 20000. Please do not demaker?	
* 61. What is the base salary you paid for an Exe (e.g. ten thousand dollars written as 10000, two use commas or decimal points) 62. What is the gender of your Executive Win Woman Man Non-binary	enty thousand written as 20000. Please do not nemaker? Agender	
* 61. What is the base salary you paid for an Exception (e.g. ten thousand dollars written as 10000, two use commas or decimal points) 62. What is the gender of your Executive Windows Woman Man	enty thousand written as 20000. Please do not nemaker? Agender	
* 61. What is the base salary you paid for an Exe (e.g. ten thousand dollars written as 10000, two use commas or decimal points) 62. What is the gender of your Executive Win Woman Man Non-binary	enty thousand written as 20000. Please do not nemaker? Agender	
* 61. What is the base salary you paid for an Exc (e.g. ten thousand dollars written as 10000, two use commas or decimal points) 62. What is the gender of your Executive Win Woman Man Non-binary Other (please specify)	enty thousand written as 20000. Please do not nemaker? Agender	
* 61. What is the base salary you paid for an Exe (e.g. ten thousand dollars written as 10000, two use commas or decimal points) 62. What is the gender of your Executive Win Woman Man Non-binary	enty thousand written as 20000. Please do not nemaker? Agender	

63. Do you employ an Assistant Winemaker?	
Yes	
○ No	
2025 Oregon Wine Industry Labor Survey	
Winery Labor 4	
* 64. What is the base salary you paid your Assidollars written as 10000, twenty thousand writt decimal points) 65. What is the gender of your Assistant Win	ten as 20000. Please do not use commas or
○ Woman	() Agender
Man	Opon't Know
Non-binary	
Other (please specify)	
Contract operaty)	
2025 Oregon Wine Industry Labor Survey	
CM	
66. Do you employ a full-time Cellar Master?	
Yes	
○ No	
2025 Oregon Wine Industry Labor Survey	
Winery Labor 5	
* 67. What is the base salary you paid your Cell written as 10000, twenty thousand written as 2 commas).	

68. What is the gender of your Cellar Master?	
Woman	Agender
Man	On't Know
On-binary	
Other (please specify)	
2025 Oregon Wine Industry Labor Survey	
СН	
69. Did you employ Cellar Hands or Paid Intern Yes No	ns in 2024?
2025 Oregon Wine Industry Labor Survey	
Winery Labor 6	
* 70. What is the hourly wage you paid Cellar Ha	nds or Interns in 2024?
2025 Oregon Wine Industry Labor Survey	
Thank you for your participation!	

This concludes the 2025 Oregon Wine Industry Labor Survey. Summary results of this survey will be presented at the Oregon Wine Symposium on February 3-4, 2025. Thank you for your participation. Any questions you may be directed to: Jeff D. Peterson, Ph.D.

Vinum Docet, LLC

e-mail: jeff@vinumdocet.com

Cell: +1.503.474.8538