TRUE CHARACTER

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Mid-Year Review: State of the Industry – YTD 2025 at the Halfway Mark

Prepared by: Danny Brager Beverage Alcohol Industry Consultant August 5, 2025

Rough Seas, But Bright Spots Too



AGENDA

- Big Picture
- Oregon Picture
- Oregon Wine Promotion Month



Primary Data Sources













SHIPMENTS	DEPLETIONS	RETAIL SCAN SALES	DtC	Consumer	
SHIPMENTS	ON + OFF PREMISE	SELECTED OFF PREMISE	DtC SHIPMENTS	BEHAVIOR & ATTITUDES	
 Tax paid shipments Domestic vs Import Still vs Sparkling (Bulk vs Pkgd) Spirits by Type 	Depletions from ~20 wholesalers plus NABCA (Control states)	 AOC: Food, Drug, Mass Merch, Club (ex Costco), Military Convenience Liquor; 31 states – independents + 20 Liquor chains today; 	Aggregate of online orders placed at Winery website wine club sales tasting room purchases Much more on DTC from	 Primary Research Gets to the Why of consumer choices Long-term tracking of consumer trends 	

NIQ



Retail Sales Scan Data Selected Off Premise Channels

- Total U.S. (xAOC): Grocery, Drug, Club (BJ's, Sam's) Mass Merchandisers (Walmart, Target) & Military Exchanges
- Liquor channel: 31 (non control) states including Independents and 20+ Chains across the country in those states
- Total U.S. Convenience
- Product segment/price tier reporting
- Geographic & retailer level reporting





































- Dollars and volume; distribution; retail pricing
- Brand level reporting

- Product segment/price tier
- Channel/geographic reporting
- Revenue and volume share & pct chg vs year ago
- Accounts Sold; PODS
- No individual brand or retailer reporting



On Premise – Restaurants & Bar sales



BIG PICTURE



CHALLENGES SOME CYCLICAL SOME STRUCTURAL



Economic

- Cumulative Inflation
- Reset of Interest Rates
- Tight Inventory Management
- Consumer Debt
- Tariffs
- Immigration

Consumer Changes

- Demographic Changes incl ageing core Wine consumer
- Generational/Lifestyle Changes
- Social Interactions

Competitive Landscape

- Expanding Choice Repertoire
 - Within Beverage Alcohol
 - Beyond Beverage Alcohol

Anti Alcohol Voices

Broader Landscape Weighing on Demand













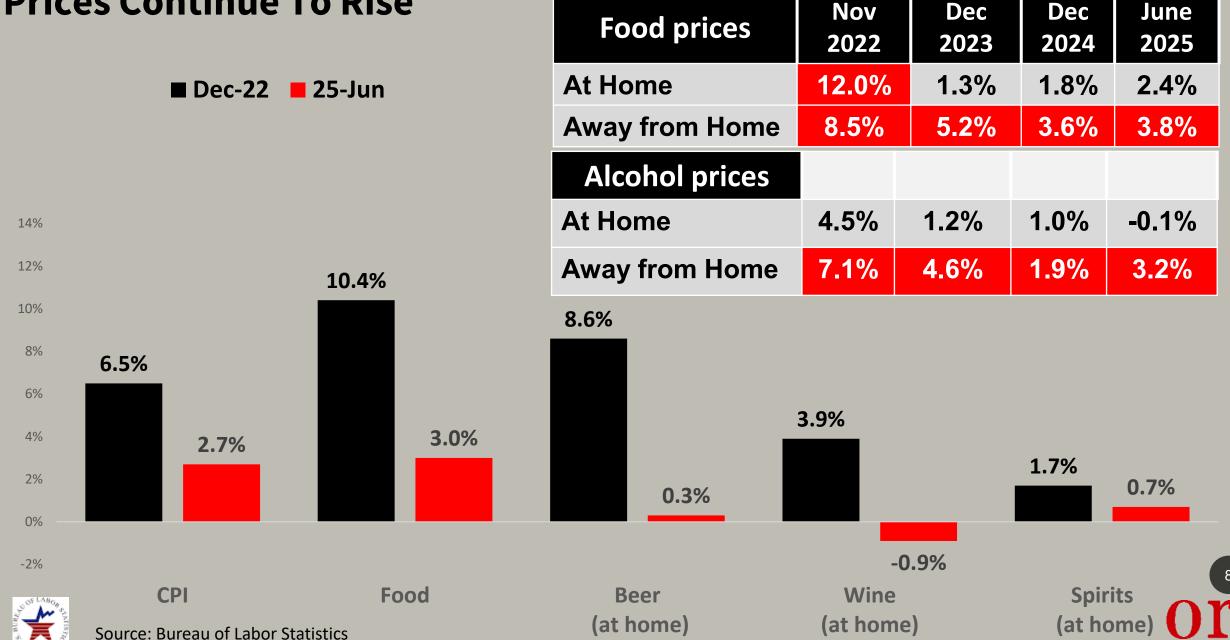




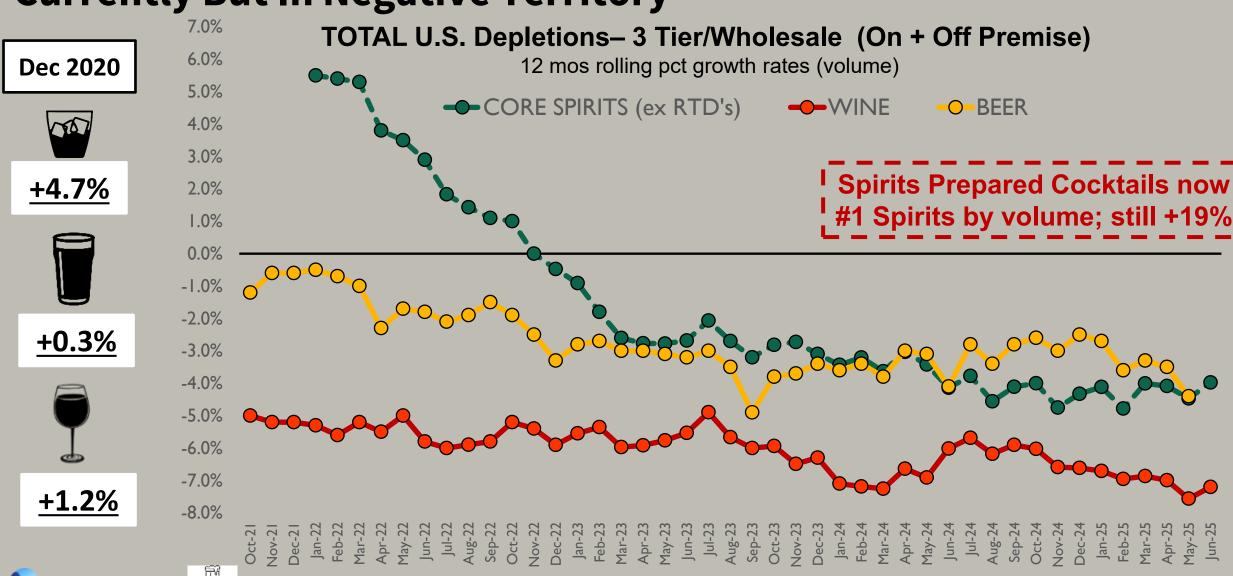




Inflation Stabilizing But Cumulative Inflation Impactful; On Premise Prices Continue To Rise



Beverage Alcohol Categories In Decline – Stabilized Trends Currently But In Negative Territory







WINE'S REALITY

- Declining Demand
- Over Supply
- Industry Reset/ Right Sizing
 - # Suppliers declining
 - Distributor shuffling
 - PODS declining both On and Off Premise

THE OTHER REALITY

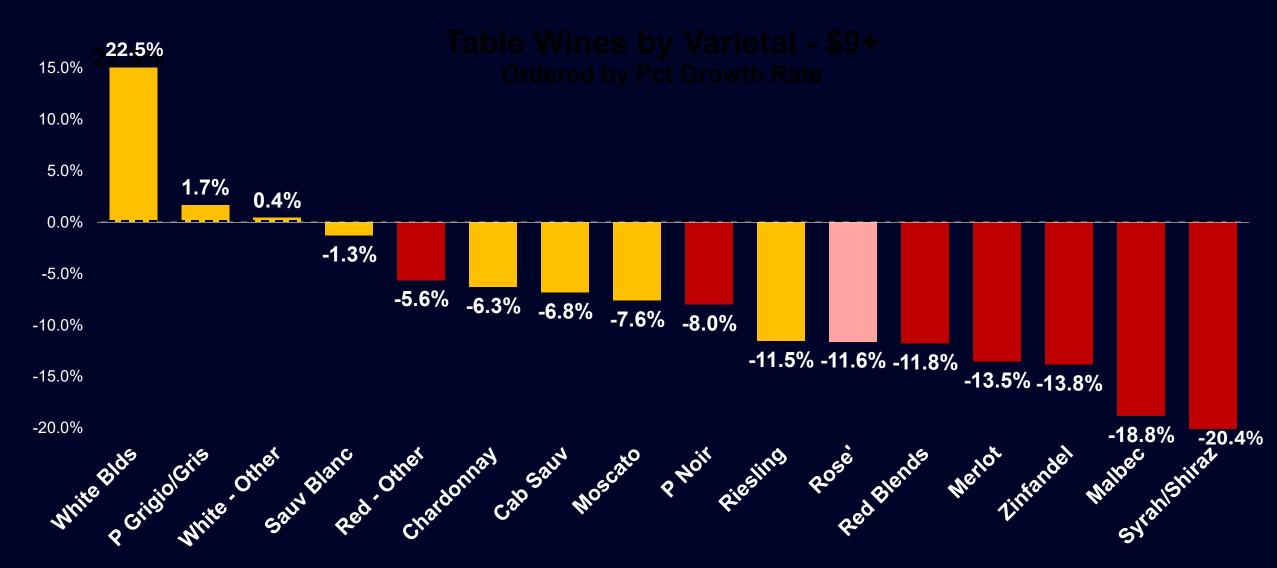
- ☐ Many Pockets Of Growth
- ☐ A Greater Need...
 - Strong Brands
 - Trusted Brands
 - Growing Brands
 - (Impactful) Innovation
 - Balanced Age Profile

Wine: Some Areas of Growth

- More Premium end
- Whites > Reds
- "Better for You"
 - LOW but NOT all the time, or for ALL
 - NO (Non Alc) small, but continued double digit growth
 - Organic steady growth
- High ABV Too
- Wine based cocktails (much smaller than Spirit RTD's)
- Exclusive labels especially with oversupply
- Premium Alternative Packaging (other than 750+ML Glass)
 - Tetra, Glass, Box, Can, Recycled paper
 - Economic, Social/Occasion, and Environmental Moderation

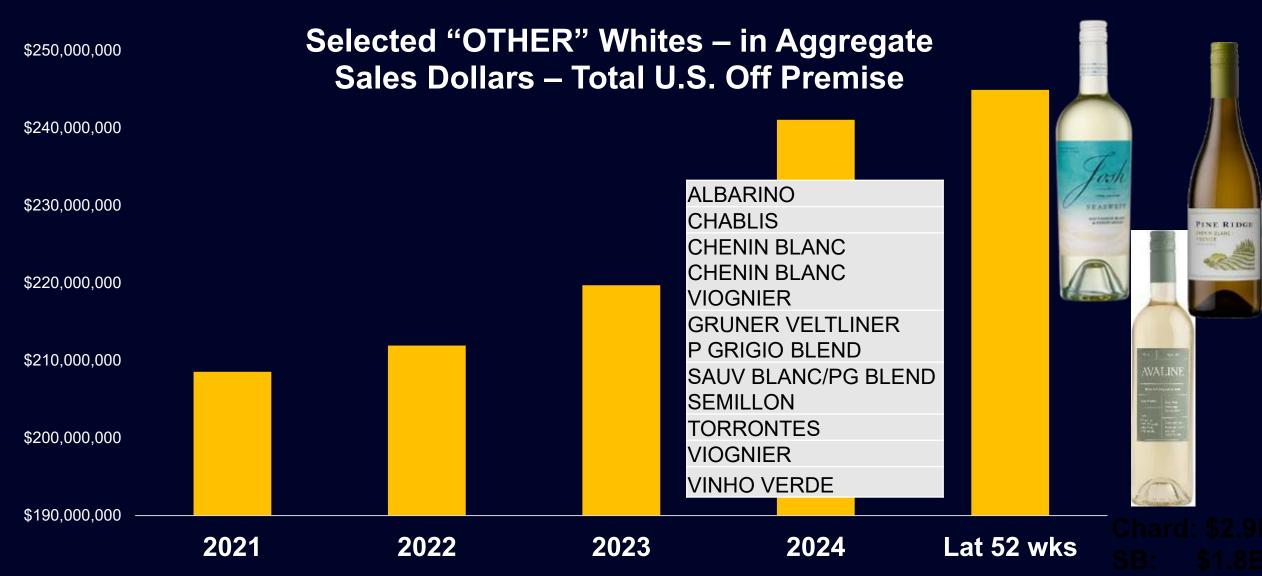


Whites Generally Outperforming Reds/Pinks



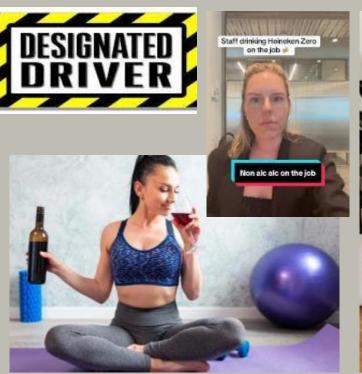


Alternative Whites/Blends Growing



NA Wine Opportunities

- NA Wine sales: +24% vs Yr Ago
- NA Wine \$ share: 0.5% of Wine (vs Beer NA share of almost 3%)





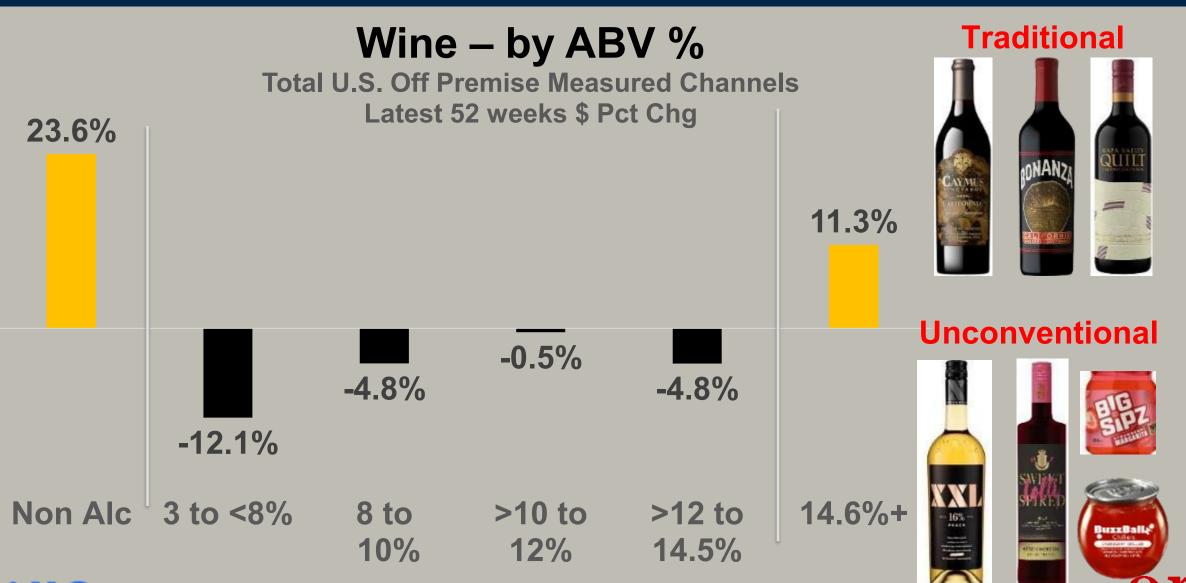




- Over 90% of those who drink Non Alc
 Adult Beverages also drink Alcohol
- Cross generations young to old
- Multiple occasions
- Multiple places beyond where mainstream Wine can be sold, incl. amazon

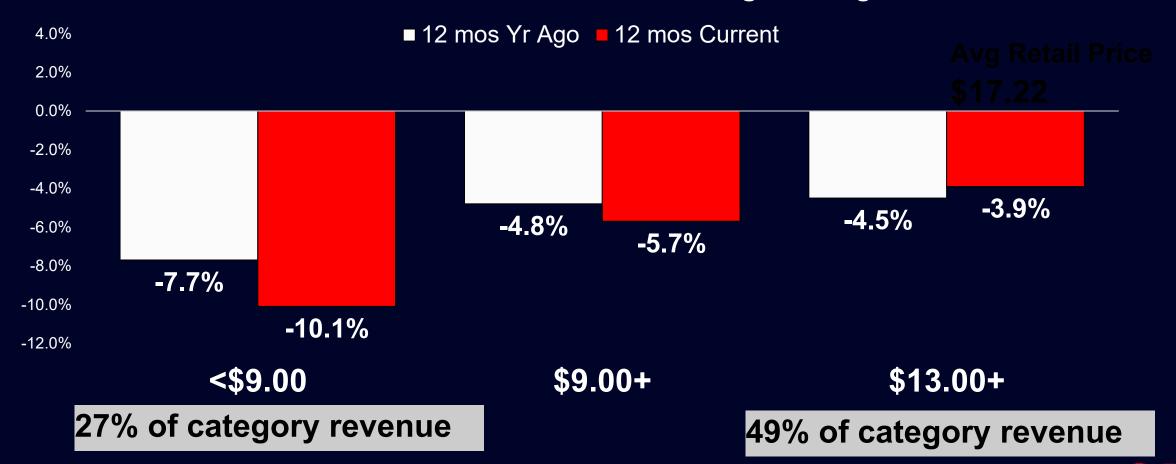


Bifurcation - Occasion Over Habit



Premium + Table Wines Performing Much Better Than Lower End – That's Where OREGON Primarily Plays

Table Wine — Glass
Total U.S. – Off + On Premise – Pct Chg vs Yr Ago

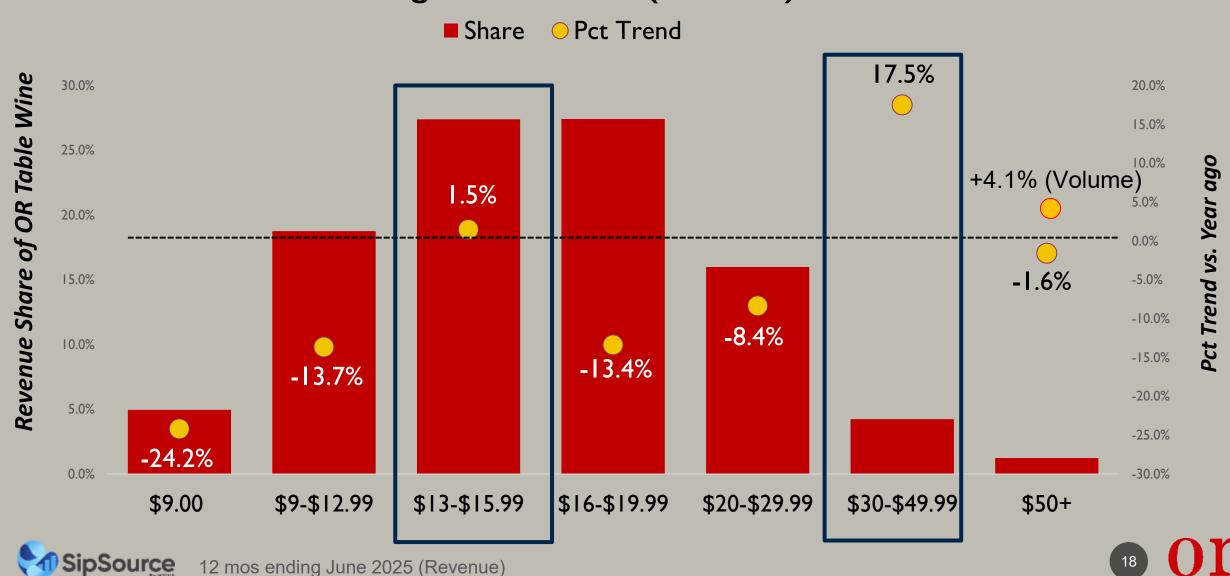




OREGON PICTURE

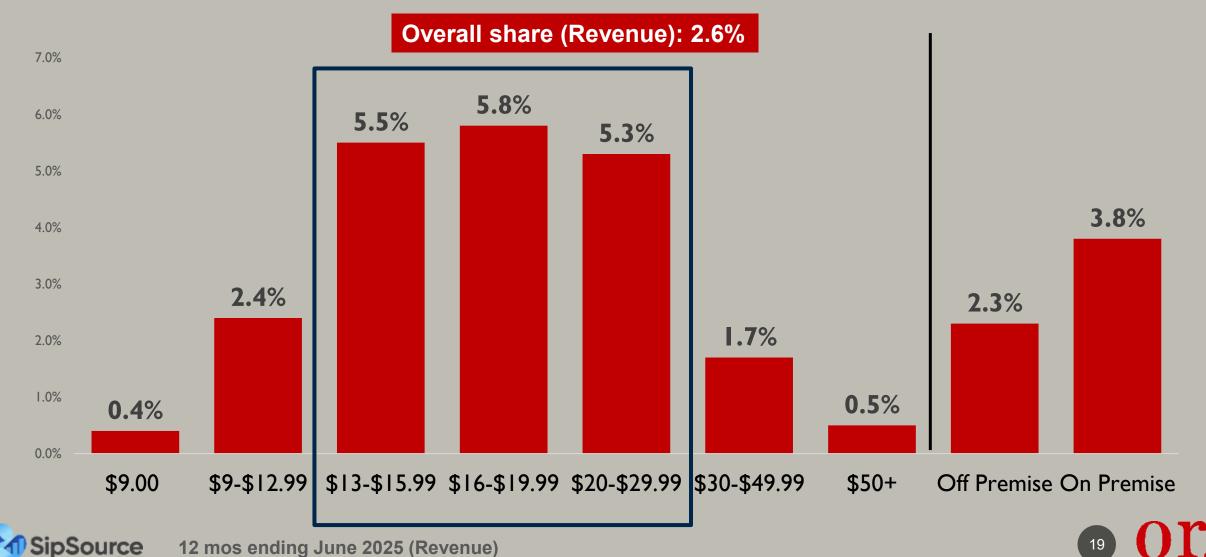
Oregon 3 Tier growth from \$13-\$16, and \$30-\$50

Oregon Table Wine (Revenue)



OR's Share Of Domestic Table Wine Peaks In The \$13-\$30 Range

OR Share of Domestic Table Wine – by Price Tier & Premise Type Revenue





60%

of wine consumers who regularly purchase Oregon wine are HIGH-END CONSUMERS (regularly spend \$20+ on a bottle of wine).
...only 31% who are not high end consumers

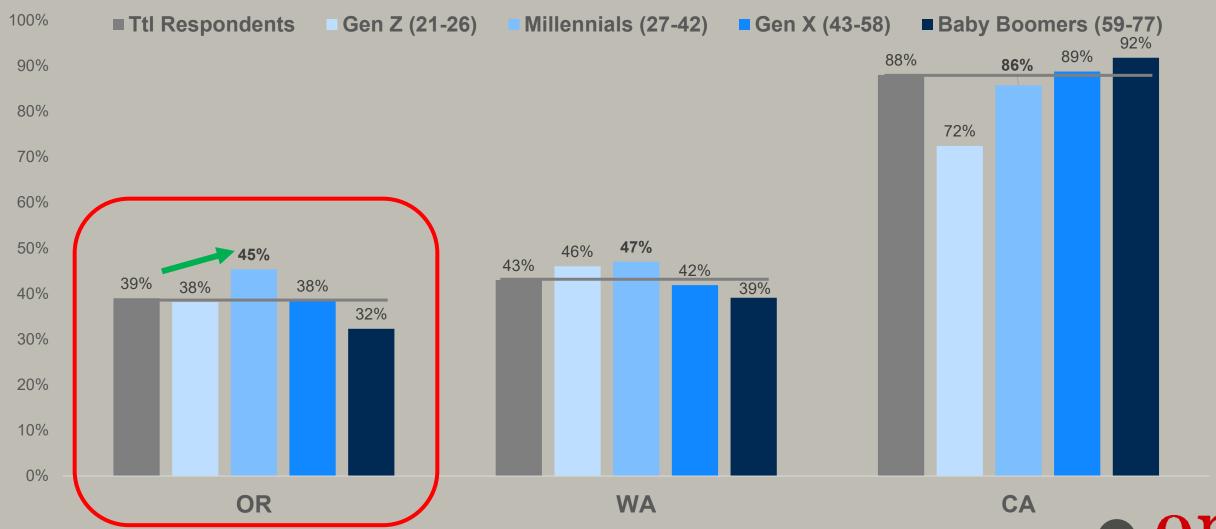


Oregon Stands Out Positively For GEN Z And Millennial **Consumer Preference**

SOURCE: 2023 WMC BENCHMARK SEGMENTATION SURVEY



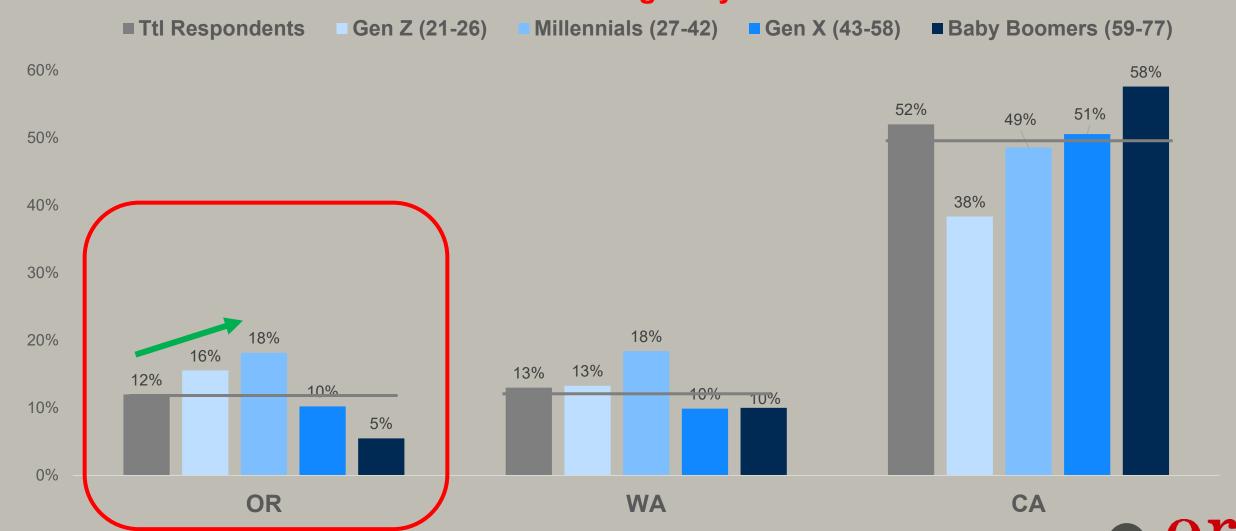
% of U.S. Wine Drinkers Who Regularly or Occasionally Drink Wines from....



Oregon Stands Out Positively For GEN Z & Millennial Consumer Preference even Moreso among REGULAR Wine drinkers

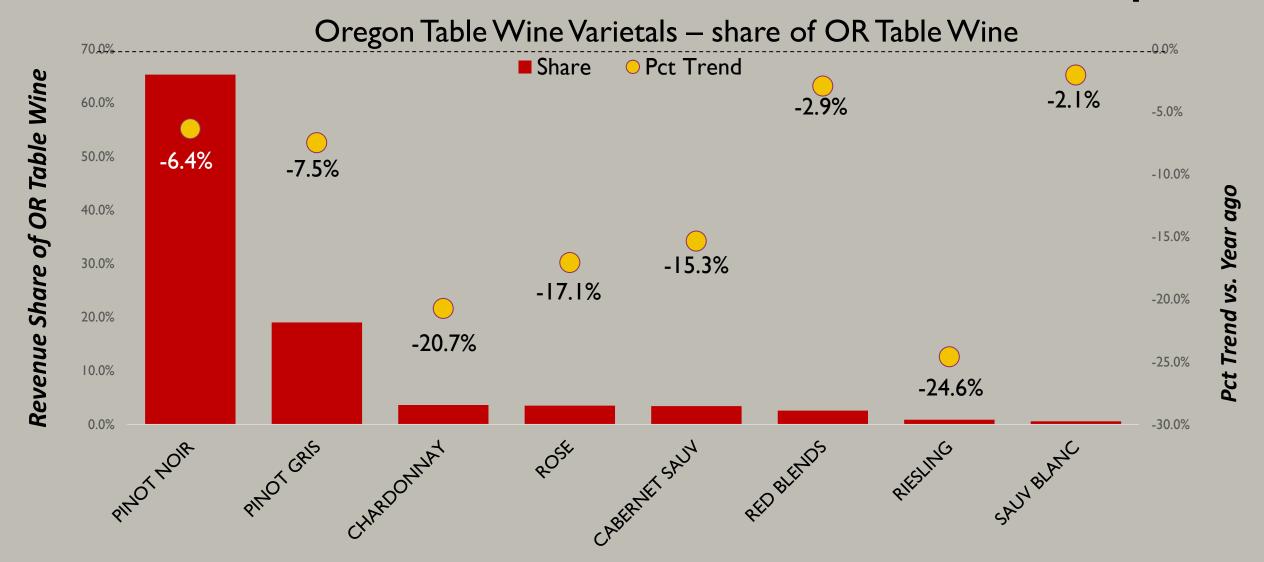
% of U.S. Wine Drinkers Who Regularly Drink Wines from....

COUNCIL



SOURCE: 2023 WMC BENCHMARK SEGMENTATION SURVEY

Red Blends & Sauv Blanc Close To Flat; Other Varietals In Decline Incl. P Noir And P Gris – At A HIGH LEVEL.. But Let's Go One Level Deeper





Oregon Varietal – by Price Tier

GROWTH TIERS

	% revenue	\$9-\$13	\$13-\$16	\$16-\$20	\$20-\$30	\$30-\$50	\$50+
P Noir	65.3%	-14.6%	+9.8% Down last year	-14.4% Up last year	-6.1% Down last year	+30.6% Up last year	+5.2%
P Gris	19.0%	-6.8% Up last year	-7.0% Down consistently	+2.1%	+11.7% Up last year	op last year	
Chardonnay	3.6%						
Rose'	3.4%						
Cab Sauv	3.4%						
Red Blends	2.6%						
Riesling	0.9%						
Sauv Blanc	0.6%						

Top 60 Oregon Wines NIQ (Nielsen) Measured Off Premise

1-10	A to Z	Erath	Underwood	Will Valley	Elouan	Acrobat	King Estate	Argyle	Four Graces	Stoller
11- 20										
21- 30										
31- 40										
41- 50										
50- 60										



Growth Brands Among Top 60 Oregon Wines Nielsen (NIQ) Measured Off Premise

Single digit

Double digit

* Oregon labeled only

1-10						Acrobat	King Estate	Argyle		Stoller
11- 20			Elk Cove			La Crema*	Ken Wright		Duck Pond	Domaine Drouhin
21- 30	Inscription			RoseRock	Domaine Serene		Craftwell		Kings Ridge	Adelsheim
31- 40	Cloudveil	Resonance	Planet Oregon		Siduri		Pike Road			
41- 50	отwс		Browne*		Illahe	Anne Amie		Penner-Ash	Averaen	
50- 60	Sokol Blosser					Lange	Foris			Big Salt

Half of Oregon's top 60 brands are growing (or flat) in Off Premise scan channels

Almost all are \$15+: (27% are \$20-\$25; 43% are \$25+)

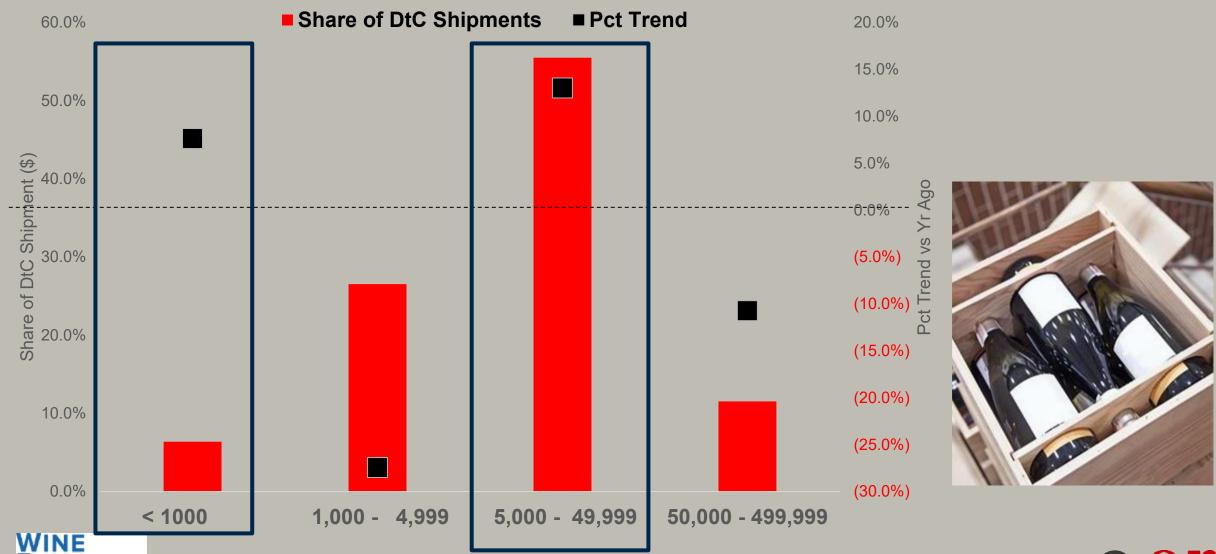




OR DtC Shipment Growth from Small and Medium Winery size ends

OR DtC Shipments by Winery Size – 12 mos end Jun 2025

SOVOS ShipCompliant



Almost 40% of OR Wineries Grew their DtC Business YTD 2025



Percent of Oregon Wineries who have grown DTC 2025 YTD thru June



-4.0%



CA & WA DTC

-4.8%

Year over Year DTC Growth Among Top Performers

Oregon Wine Month

Choose True Character.



OREGON WINE MONTH ASSESSMENT

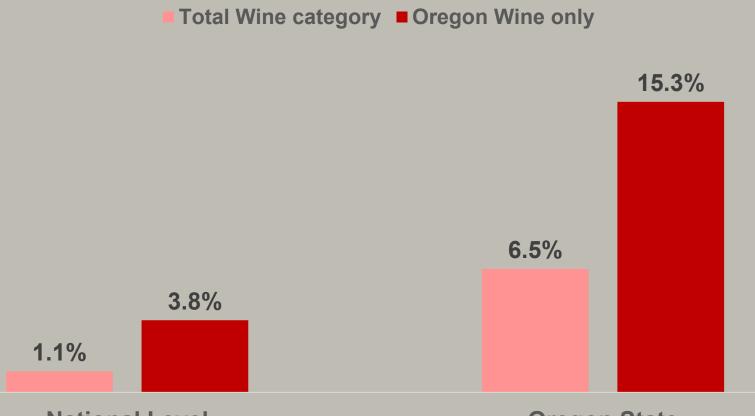




OR Wine Volume Fared Better Than Overall Category Volumes, With Particularly Strong Increases In Oregon During The Promo Period

Oregon Wine Promotion Assessment (Scan data)

Sales: 12 wks promo period vs 12 wks pre-promo period pct change





OR wines share WITHIN
Oregon increased from
19.0% pre-promotion period
to 20.5% during the
promotion period

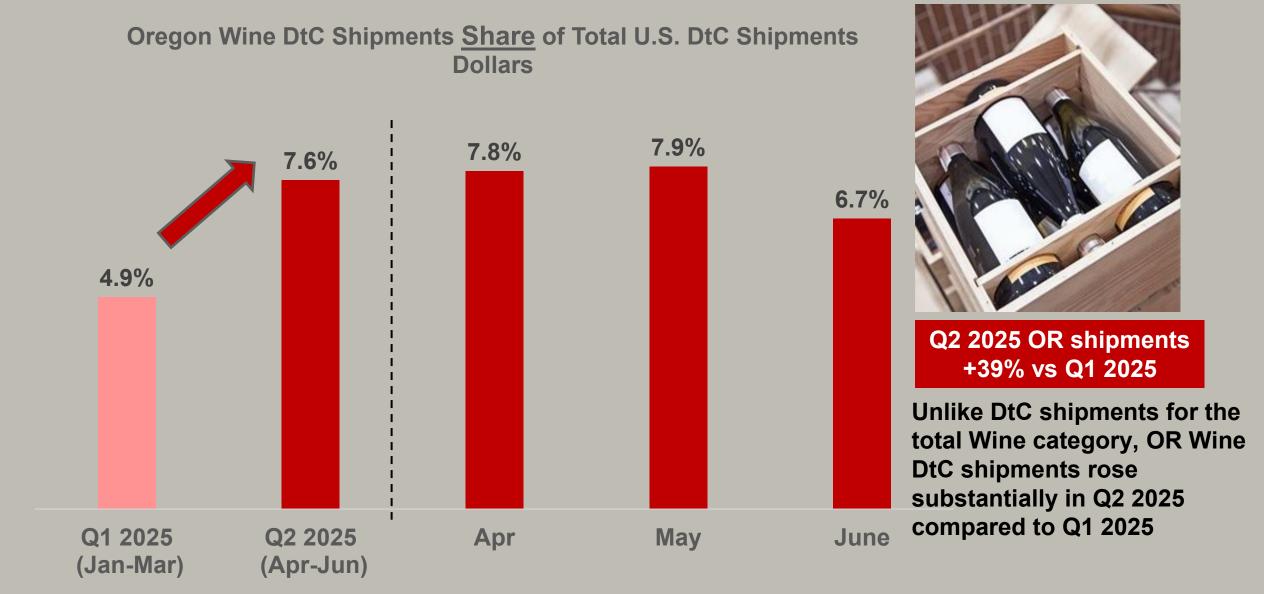
National Level

Oregon State



Table + Sparkling Wine NielsenIQ Scan xAOC Off-Premise (Dollars) Pre-Promotion period (12 weeks); w.e 1/18/2025 thru 4/5/2025 Promotion period (13 weeks); w.e. 4/12/2025 thru 6/28/2025

OR Share Of Total Wine DtC Shipments Widened During Promo Period





Consumer Drivers

- 1. What's right for the specific drinking occasion Occasion over Habit
- 2. Flavor forward
- 3. Importance of multi-cultural/diverse LDA's
- 4. Convenience seeking what/where/how they buy
- 5. Wellness driven for 'me' and 'we'
 - Social moderation (sessionability)/healthier lifestyles (but not always)
 - Sustainability/Planetary health
- 6. Seeking: 1) Transparency; 2) Experiences; 3) Authenticity
- 7. Open to experimentation especially younger end
- 8. Genuine connections Brands to today's Consumer
- 9. Meet consumers 'where they are', not just where you want them to be
- 10. Value "Not" just about price, but watch out for Inflation



SUMMARY

- Demand environment a LOT tougher over the last few years than before
- Oregon Premium position stands out!
- Opportunities beyond our borders/tasting rooms meet consumers where THEY ARE, but be choiceful/focused to make your investment pay off
 - What do you do well?
 - Where do you want to do it?
- Focus on your CORE business, but explore category growth segments
- Coming Together (Collectives) even ACROSS Alcohol (BWS) is smart
- Support OR Wine Promotion Month it's good for your state; it's good for your business!!!

Thank You!!!

or.egon wine

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